GPOBA 10th Anniversary Conference

A Decade of Providing Access to Basic Services in Developing Countries

October 28-29, 2013

World Bank Headquarters
i2-250 (EYE building)
Welcome from GPOBA

It is with great pleasure that I welcome you to GPOBA’s 10th Anniversary Conference!

We are very proud of our achievements over the last decade, of striving to be an agent for positive change and improving the lives of nearly 5.9 million people around the world with access to basic infrastructure and social services.

This conference is a unique opportunity to look back at our successes and lessons learned, and to exchange ideas on the present state and future of GPOBA and output-based aid (OBA). We hope that through our discussions, we can further expand the use of OBA as a financing mechanism to target pro-poor service delivery. Looking forward, our approach is well-aligned with the World Bank’s strategic development goals of reducing the level of global poverty, and promoting shared prosperity by fostering the income growth of the bottom 40 percent of the population.

Carmen Nonay
Program Manager, GPOBA
About GPOBA

GPOBA is a partnership of donors working together to support OBA approaches; it is a World Bank-administered trust fund created in 2003 by the UK’s Department for International Development (DFID) and the World Bank. Since then, four additional donors have joined the partnership: the International Finance Corporation (IFC), the Dutch Directorate for International Cooperation (DGIS), the Australian Agency for International Development (AusAID) and the Swedish International Development Agency (Sida).

GPOBA’s mandate is to fund, design, demonstrate, and document OBA approaches to improve the delivery of basic services to the poor in developing countries. OBA approaches have been tested in every region and applied in six sectors, including energy, water and sanitation, health, solid waste, education, and information and communication technology (ICT). OBA projects have taken a diversity of approaches, each one with a unique design and financial model, incorporating lessons learned from previous experiences. Pilots have been implemented in urban, peri-urban, and rural areas, employing public and private operators, non-governmental organizations, and community organizations as implementing agencies and service providers.

After 10 years of experience, through a portfolio of 37 projects with $170 million in subsidy funding and ongoing technical assistance activities, GPOBA is demonstrating that OBA can deliver a diverse range of services and lasting results for the poor. GPOBA’s goal is to mainstream OBA approaches within projects carried out by other development practitioners, including developing country governments, international financial institutions, bilateral donors, and private foundations.
10 Year Anniversary Conference Agenda

October 28 and 29, 2013 Room i2-250

Day 1, Monday, October 28, 2013

09:00 am  Registration and Breakfast

10:00 am  Welcome and Introductory Remarks

Opening by Dianne Rudo, Infrastructure Finance Specialist, Rudo International (Conference Facilitator)
Zoubida Alloua, Director, Urban and Disaster Risk Management
Carmen Nonay, Program Manager, GPOBA

10:30 am  Video Showcase of “Ten Years of Output-Based Aid Around the World”
Opening by Dianne Rudo, Infrastructure Finance Specialist, Rudo International (Conference Facilitator)

11:00 am  Debate – OBA vs Traditional Development Financing
Team OBA and Team traditional development financing go head-to-head, debating the use of these two instruments for different case scenarios
Opening by Dianne Rudo, Infrastructure Finance Specialist, Rudo International
Debaters:
Alejandro Jadresic, Dean, Faculty of Engineering and Sciences, Adolfo Ibáñez University, Chile
(former Chilean Minister of Energy)
Lucio Monari, Sector Manager, Energy and Mining, AFR Region, World Bank

12:00 pm  Lunch – served in reception area outside i2-250

1:30 pm  Perspectives from Donors
Donors discuss how and why they became interested in OBA, and provide perspectives on the work of GPOBA

Moderated by Dianne Rudo, Infrastructure Finance Specialist, Rudo International
Chris Tinning, Minister Counsellor, Australian Embassy, Washington
Andrew Maclean, Private Sector Infrastructure Adviser, DFID
Laurence Carter, Director, PPP Transaction Advisory, IFC

2:30 pm  OBA: Lessons Learned and Challenges– Fast Talks on sectors
World Bank Group experts in education, energy, health, sanitation, solid waste and ICT present important lessons learned and some of the challenges associated with applying OBA approaches in each of these sectors

Moderated by Patricia Veevers-Carter, Sector Manager, Transport and ICT, MENA Region, World Bank
(former Program Manager, GPOBA)
Xavier Chauvet de Bauchene, Sr. Water and Sanitation Specialist, MENA Region, World Bank – Sanitation
Marcus Lee, Urban Economist, EAP Region, World Bank – Solid Waste
Luiz Maurer, Principal Industry Specialist, Climate Strategy and Business Development, IFC – Renewable Energy
Peter Okwero, Senior Health Specialist, AFR Region, World Bank – Health
Randeep Sudan, Sector Manager, Information and Communication Technologies, World Bank – ICT
An Thi My Tran, Education Specialist, EAP Region, World Bank – Education

3:30 pm  Coffee Break

3:45 pm  Break-out Sessions: Open Discussion on Solid Waste, Water and Sanitation, and Urban Development
A moderated discussion per break-out session with a sector expert finding solutions to a key challenge of implementing OBA in each sector
Jacqueline Barendse, Managing Director, WASTE – Solid Waste Management
Ventura Bengoechea, Lead Water and Sanitation Specialist, AFR Region, World Bank – Water and Sanitation
Aurelio Menendez, Sector Manager, Transport, LAC Region, World Bank– Urban Development

4:45 pm  Summaries from Open Discussions
Open discussion moderators present key outcomes from the breakout sessions to the audience

5:30 pm  OBA Community of Practice Networking Reception — in reception area outside i2-250
Day 2, Tuesday, October 29, 2013

08:00 am  Breakfast

09:00 am  Recap of Day 1, Summary of Day 2 Agenda
   Dianne Rudo, Infrastructure Finance Specialist, Rudo International

09:15 am  OBA/RBF/PforR discussion
   A discussion on the synergies between OBA and other results-based financing instruments, including the World Bank’s new Program-for-Results
   Moderated by Dianne Rudo, Infrastructure Finance Specialist, Rudo International
   Clive Harris, Manager, Public Private Partnerships, World Bank Institute
   Andrew Maclean, Private Sector Infrastructure Adviser, DFID
   Fadia Saadah, Manager, Investment Policy and PforR Financing, OPCS, World Bank

10:45 am  Coffee Break

11:00 am  GPOBA Collaboration with the World Bank Group and Other Development Partners
   Representatives from the World Bank Group and other development partners discuss how OBA is being mainstreamed into their own operations and future collaboration.
   Moderated by Juan Pablo Uribe, Director General, Fundación Santa Fe de Bogotá, Colombia
   Jiwan Acharya, Senior Climate Change Specialist, Asian Development Bank
   Rohit Khanna, Program Manager, Energy Sector Management Assistance Program
   Catherine O’Farrell, Principal Investment Officer, IFC
   Jae So, Manager, Water and Sanitation Program
   Edie Quintrell, Director, Operations Group, MIGA

12:30 pm  Lunch – served in reception area outside i2-250

2:00 pm  Scaling up: Portfolio and Challenges
   Highlighted are successful OBA projects that are currently going through the scale-up process and present some of the important challenges. Featured projects include: Uganda Reproductive Health Vouchers and Nepal Biogas Support Program
   Moderated by Alejandro Jadresic, Dean, Faculty of Engineering and Sciences, Adolfo Ibáñez University, Chile (former Chilean Minister of Energy)
   Peter Okwero, Senior Health Specialist, AFR Region, World Bank
   Govind Pokharel, Executive Director, Alternative Energy Promotion Centre (AEPC), Nepal
   Andrew Maclean, Private Sector Infrastructure Adviser, DFID

3:30 pm  Coffee Break

3:45 pm  Fragile and Conflict Affected Situations and OBA
   A discussion on the applicability of OBA in fragile and conflict-affected situations, including how to reconstruct a devastated country’s infrastructure network
   Moderated by Zoubida Allaoua, Director, Urban and Disaster Risk Management
   Carmen Nonay, Program Manager, GPOBA
   Pierre Guislain, Director, Investment Climate Group, IFC
   Ravi Vish, Director and Chief Economist, Economics and Sustainability Group, MIGA
   Yongmei Zhou, Manager, OPS Fragile Countries, World Bank

4:45 pm  Closing Remarks
   Carmen Nonay, Program Manager, GPOBA

5:00 pm  “Inn-OBA-tions” Awards Ceremony
   Winners of the 10-year Anniversary awards competition, showcasing outstanding OBA projects and project teams.
   Opening by Carmen Nonay, Program Manager, GPOBA
   Presented by GPOBA’s Panel of Experts
   Wolfgang Mostert, Independent Energy Economist and Consultant, Denmark
   Jacqueline Barendse, Managing Director, WASTE, The Netherlands
   Juan Pablo Uribe, Director General, Fundación Santa Fe de Bogotá, Colombia
GPOBA has recently launched a redesigned website.

Find information on activities, resources on OBA, funding, news, and more.

Visit our new GPOBA website @ www.gpoba.org
Exchange ideas, engage with practitioners and share knowledge online!

Continue to network and collaborate with conference participants and practitioners on our new online platform found on our new website.

www.gpoba.org/obacop

Join the OBA CoP! Don’t have a profile photo?

Have your profile photo taken from GPOBA’s photo booth outside the conference room. After the conference, we’ll send you the photo to add to your OBA CoP profile page.

Output-Based Aid Community of Practice (OBA CoP)

Find the OBA CoP @ www.gpoba.org/obacop
Dianne Rudo
Infrastructure Finance Specialist
Rudo International

Ms. Rudo has over 30 years of international advisory experience structuring and financing infrastructure transactions, financing initiatives and risk mitigation instruments to support private investment and PPPs in developed and emerging markets. Prior to founding her own firm in 1997, Ms. Rudo established and ran, as Vice President, the Project Finance Division of the Export-Import Bank of the United States where she was responsible for project finance transactions worldwide. Before joining the US Government, Ms. Rudo was First Vice President, Corporate Finance Department at Drexel Burnham Lambert focusing on project finance transactions in the power sector. She has a Bachelor of Arts in Economics and French from Tufts University and a M.B.A. in Finance from the Stern School of Business at New York University. Ms. Rudo has worked with GPOBA as a subject matter expert over the last several years designing and facilitating their Knowledge and Learning training events as well as designing GPOBA’s e-learning program.

Zoubida Allaoua
Director, Urban and Disaster Risk Management
World Bank

Ms. Allaoua, has over 20 years’ experience with the World Bank, since she joined in 1988 through the Young Professionals Program. She has since then held various positions as an economist covering West Africa, India and Pakistan. In 2002, she was appointed Sector Manager, Private and Financial Sector Development for the Middle East and North Africa Region. In May 2009, she was designated Director for Urban and Disaster Risk Management Department (UDR), which is the global practice leading the World Bank’s agenda on Sustainable Urbanization, City Services, Resilience and Disaster Risk Management.

Carmen Nonay
Program Manager
Global Partnership on Output-Based Aid (GPOBA)

Ms. Nonay has served as GPOBA’s Program Manager since June 2012. Previously, she was the Task Manager for OBA projects in health and energy, as well as for GPOBA’s Knowledge and Learning Program. In 2013, the Lesotho Hospital Public-Private Partnership project on which she worked won the World Bank’s Sustainable Development Network Vice-Presidency award for “Leveraging/Partnerships.” In 2012, Ms. Nonay was also awarded the Africa Vice-Presidency Team Award for her work on the Uganda Reproductive Health Voucher Program, a project for which she was also recognized by the IFC with its “Smart Lessons” First Prize. Ms. Nonay has over 15 years of experience within the World Bank Group, including with both IFC and MIGA. She obtained an MBA with honors from the Thunderbird School of Global Management, a BA in Business Administration from the University of Texas (Austin) and Bachelor’s degrees in Sociology and in Political Science from the Universidad Complutense de Madrid.
**Alejandro Jadresic**  
Dean, Faculty of Engineering and Sciences  
Adolfo Ibañez University, Chile

Mr. Jadresic is the Dean of the Faculty of Engineering and Sciences of Adolfo Ibañez University in Santiago, Chile since March 2007. He is also on the board of the Chilean telecommunications company ENTEL and Director of Jadresic Consulting Ltd, a Chilean firm which provides consulting services in economic, financial and regulatory matters to companies, governments and international organizations. He has a Civil Industrial Engineering degree from the University of Chile, and was awarded a Magister degree in Economic Engineering by the University of Chile and a Ph.D. in Economics from Harvard University. Mr. Jadresic has served as the Minister of Energy in Chile (1994-1998), the President of the Preventive (Competition) Commission (1990-1994), and as Chief of the Department of Industrial and Commercial Policy at the Ministry of the Economy; he was also a previous member of GPOBA’s Panel of Experts.

**Lucio Monari**  
Sector Manager, Energy and Mining, AFR Region  
World Bank

Mr. Monari has been Sector Manager for the Africa Energy group since September 2011. Previously, he was Sector Manager of the Energy Anchor in the Energy, Transport and Water Department. Mr. Monari also worked in the Latin America and South Asia regions of the World Bank on several energy projects related to sector reform, energy access and renewable energy. In addition, Mr. Monari has led Analytical and Advisory Activities and has published several reports on various power sector aspects, including subsidies and impacts of reforms. Prior to joining the World Bank, he worked in the international negotiations department responsible for the acquisition of concession contracts of AGIP SPA, the Italian national oil company. Mr. Monari holds a degree in Economics from the University of Bergamo and an MBA from the Scuola Mattei in Milan, Italy.

**Debate:**  
**OBA vs. Traditional Development Financing**

OBA and Traditional Development Financing advocates go head-to-head, debating the use of these two instruments for different case scenarios.
**Perspectives from Donors**

Donors discuss how and why they became interested in OBA, and provide perspective on the work of GPOBA

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**Laurence Carter**
Director, Public-Private Partnerships Transaction Advisory
International Finance Corporation

**Mr. Carter** is the Director of the Public-Private Partnerships Transaction Advisory Department of the IFC. The Department provides advice to governments on structuring and bidding out public private partnerships for infrastructure services, including both physical and social infrastructure. Mr. Carter joined the IFC in 1993, and has held positions in Corporate Planning, the Central and Eastern Europe department and the Small and Medium Enterprises Department. Prior to joining the IFC, Mr. Carter worked for 10 years as an economist in Botswana, Malawi, Swaziland and the south Atlantic island of St Helena. He holds degrees in economics from the Universities of Cambridge and London, and the CFA.

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**Chris Tinning**
Minister Counsellor (Development)
Australian Embassy, Washington

**Mr. Tinning** is currently Minister Counsellor (Development) at the Australian Embassy in Washington, with responsibility for the Australian Agency for International Development’s relationship with Washington-based organizations. Mr. Tinning is also Australia’s World Bank IDA Deputy, and Australia’s representative on the Board of the Global Partnership for Education.

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**Andrew Maclean**
Private Sector Infrastructure Adviser
Department for International Development (DFID), London, UK

**Mr. Maclean** is the Department for International Development’s (DFID) lead adviser on private sector infrastructure investment and the co-chair of the Donor Council of the Private Infrastructure Development Group. Mr. Maclean is a chartered engineer with 30 years of experience in the public, private and tertiary sectors, especially in sub-Saharan Africa. Areas of particular expertise include strategic infrastructure planning for growth, sustainable building construction, holistic rural development and water and sanitation.

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**Dianne Rudo (Moderator)**
Infrastructure Finance Specialist
Rudo International

(bio can be found on page 8)
**OBA Lessons Learned and Challenges—"Fast Talks"**

World Bank Group experts in education, energy, health, sanitation, solid waste and telecommunications present important lessons learned and some of the challenges associated with applying OBA approaches in each of these sectors.

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**Patricia Veevers-Carter (Moderator)**  
Sector Manager, Transport and ICT, MENA Region  
World Bank

Ms. Veevers-Carter is the World Bank’s Middle East and North Africa Region Sector Manager for Transport and ICT. Prior to this position, Ms. Veevers-Carter was the GPOBA Program Manager. She also was manager of the Infrastructure and Oil and Gas unit at MIGA, which provides guarantees for cross-border investments in emerging markets. Ms. Veevers-Carter has worked in project finance at the Inter-American Development Bank and the Dutch development bank FMO. She trained as a Chartered Accountant at KPMG, and is a graduate of the London School of Economics.

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**Luiz Maurer**  
Principal Industry Specialist  
Climate Strategy and Business Development  
International Finance Corporation

Mr. Maurer is a Principal Industry Specialist at IFC, responsible for Energy Efficiency. Prior to joining IFC, he worked 9 years for the World Bank. His last assignment was in the Africa Energy Region, where he worked on supply and demand side projects, including rural electrification, large-scale power pools, and how to address power crisis in the region. As World Bank staff, he has also been providing cross-support to the power sector in Brazil since the 2001 crisis. Lessons learned and how promote fast-response energy efficiency measures were extensively documented and adopted in many countries. Prior to joining the Bank, Mr. Maurer worked for the energy sector in Brazil and in the US, alternating positions as an executive (Enron) and as a consultant (Booz Allen & Hamilton). He has about 35 years of experience in the energy sector. He has advocated the use of market based instruments to scale up renewables and energy efficiency, as described in a recent publication on Electricity Auctions. Mr. Maurer is an electrical engineer from Federal University of Rio Grande do Sul, Brazil and an MBA from UCLA.

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**Marcus Lee**  
Urban Economist, Transport, Urban, DRM, EAP Region  
World Bank

Mr. Lee is an Urban Economist with the East Asia and the Pacific Region of the World Bank, where his work program currently spans solid waste, decentralized governance, and municipal finance. Prior to this assignment, Mr. Lee spent four years with the World Bank’s Urban Anchor where he focused on the thematic areas of urban environment and sustainable cities, including cities and climate change, and solid waste management. His current interests include results-based financing in the solid waste sector, local government financing in decentralized systems, and city-based emissions trading. Before joining the Bank, Mr. Lee worked with the UN Environment Program in Kenya, and also with the secretariat of the Millennium Ecosystem Assessment.
**An Thi My Tran**  
Education Specialist, EAP Region  
World Bank

Ms. My An is an education specialist from the World Bank Hanoi office, where she task manages an OBA project in upper-education for disadvantaged students in Vietnam. Growing up in a post-war impoverished Vietnam, Ms. My An understood how a good education transforms lives of disadvantaged children, and has been dedicated to improving the quality of education and expanding its access for children in Vietnam. Ms. My An received a Masters of Education from the University of Melbourne, and previously worked for an AusAID-funded scholarship program.

**Xavier Chauvot De Beauchene**  
Senior Water and Sanitation Specialist, MENA Region  
World Bank

Currently based in Rabat, Morocco, Mr. De Beauchène is the focal point for Morocco on water and agriculture sectors. He contributed to the design and implementation support of two innovative Output-Based Aid (OBA) pilots in Morocco Before joining the MENA region, and has held various positions in the World Bank, including one as Infrastructure Specialist at GPOBA. There, he was involved in the design and implementation support of a number of OBA approaches in the water and/or sanitation sectors in various countries including Vietnam, Sri Lanka, Cameroon and Indonesia.

**Peter Okwero**  
Senior Health Specialist, AFR Region  
World Bank

Mr. Okwero, joined the World Bank in 1999, and is currently a Senior Health Specialist based in the Uganda Country Office, Kampala. Mr. Okwero is the Task Team Leader for the Uganda HNP portfolio. In addition, he supports other HNP projects in the region. Mr. Okwero has a Masters in Health Services Management from Heidelberg University (Germany) and Health Economics (Curtin University, Australia).

**Randeep Sudan**  
Sector Manager, ICT  
World Bank

Mr. Sudan is the Sector Manager for Information and Communication Technologies at the World Bank. His Unit supports developing countries on policies and programs relating to broadband infrastructure, mobile networks, digital services, and ICT industry development. Prior to joining the World Bank he worked in India as a member of the Indian Administrative Service. He was a key member of the leadership team that helped the state of Andhra Pradesh in India, to make significant progress in e-government, and become an important international destination for IT-based services. He has a Master’s degree from the London School of Economics.

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**OBA Lessons Learned and Challenges—“Fast Talks”**

World Bank Group experts in education, energy, health, sanitation, solid waste and telecommunications present important lessons learned and some of the challenges associated with applying OBA approaches in each of these sectors.
**GPOBA 10TH ANNIVERSARY CONFERENCE**

**Monday October 28 3:45 pm**

**Open Discussions / Breakout Sessions**

A facilitated discussion per breakout session with a sector expert finding solutions to a key challenge of implementing OBA in each sector. Interactive and guided talks on solid waste management, water & sanitation, and urban development.

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**Jacqueline Barendse (Moderator)**
Managing Director
WASTE, Advisers on Urban Environment and Development
The Netherlands

Ms. Barendse holds several teaching degrees, an MBA, and a variety of degrees in finance. She has applied her financing expertise to a broad range of projects related to access to finance, microfinance and Small-Medium Enterprise development, infrastructural projects, corporate financing, guarantee funding and investment funding. She has a thorough understanding of development finance, and a strong expertise of Private Sector Development Programs and PPPs. Ms. Barendse has over 20 years of hands-on experience in finance and business development for micro- to large enterprises in different sectors (industry, ICT, financial sector, infrastructure). Ms. Barendse is a member of the Panel of Experts for GPOBA.

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**Ventura Bengoechea (Moderator)**
Lead Water and Sanitation Specialist, Urban, AFR Region
World Bank

Mr. Bengoechea is currently in charge of projects dealing with water, sanitation, urban drainage, solid waste and institutional strengthening in Africa. Since joining the World Bank in 1993, he has managed projects in Mexico, Honduras, Costa Rica, Dominican Republic, Venezuela, Guyana, Peru, Paraguay, Argentina, Indonesia, Burundi, Ghana, Guinea, Liberia and Senegal. Prior to joining the Bank he worked for 14 years for a US engineering consulting firm. He holds a Civil Engineering Diploma from Spain and MSCE and MBA degrees from the USA. He is currently leading the preparation of an OBA Urban Sanitation Facility with the objective of increasing access to improved sanitation to people living in low income communities within Ghana’s Greater Accra Metropolitan Area.

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**Aurelio Menéndez (Moderator)**
Sector Manager, Transport, LAC Region
World Bank

Since May 2009, Mr. Menéndez has directed the World Bank transport strategy in LAC. In 2005, he joined the East Asia and Pacific (EAP) region as the Transport Sector Leader, and was responsible for advising teams in the design and supervision of regional transport infrastructure projects, as well as major road and urban transport projects in China. Upon joining the World Bank in 1989, Mr. Menéndez was a Sr. Transport Economist in LAC and led teams responsible for projects and analytical studies in various countries of Latin America, covering investments and sector policy issues in rural infrastructure, roads, and railways. Between 1997 and 1999, he temporarily left the World Bank and joined a private consulting firm based in Frankfurt, Germany, where he coordinated the development of PPPs in a select number of transport projects. Mr. Menéndez holds a Ph.D. in Urban and Regional Planning from MIT, and a Masters in Urban Planning from the University of Pennsylvania and a Civil Engineering Degree and Doctorate from the Polytechnic University in Madrid.
OBA/RBF/ PforR Discussion

A discussion on the synergies between OBA and other results-based financing instruments, including the World Bank's new Program-for-Results.

Fadia Saadah
Manager, Investment Policy & PforR Financing, OPCS World Bank

In her current position, Ms. Saadah led the team that conceptualized, developed, and rolled out the Program-for-Results (PforR), the first new financing instrument the World Bank has introduced in over 30 years. She also led a comprehensive effort to modernize and reform the investment lending instrument, the Bank’s core service to clients, and managed the development of the groundbreaking new Access to Information Policy. Previously, as Manager of the Health, Nutrition and Population Sector for the East Asia and Pacific Region, Ms. Saadah led the development of a strategy for health sector and for HIV/AIDS work in that Region and coordinated the Bank’s initial response to avian flu. Ms. Saadah earned her BS and MS from the American University of Beirut, Lebanon, and Master of Health Sciences and PhD from Johns Hopkins University, Baltimore.
Tuesday October 29
11:00 am

GPOBA 10TH ANNIVERSARY CONFERENCE

Juan Pablo Uribe (Moderator)
Director General
Fundación Santa Fe de Bogotá, Colombia

Mr. Uribe, a medical doctor by training, is the Director General of the Fundación Santa Fe de Bogotá, a leading private not-for-profit health organization in Colombia. Previously, he was the World Bank’s Health Sector Manager for East Asia and the Pacific. Mr. Uribe holds Master’s degrees in public health and public administration from the University of Michigan. He is former Vice Minister of Health for Colombia and former National Director of Public Health. He also served as CEO of the Fundación Santa Fe de Bogota, and Senior Health Specialist for the World Bank in Latin America. For the past two years, Mr. Uribe has been a member of the Panel of Experts of GPOBA, where he brings his experience in the health sector and, more broadly, in human development in low and middle income countries.

GPOBA Collaboration with the World Bank Group and Other Development Partners

Representatives from the WBG and other development partners discuss how OBA is being mainstreamed into their own operations and future collaboration.

Jiwan Acharya
Senior Climate Change Specialist
Asian Development Bank, Philippines

Mr. Acharya has worked in the Sustainable Infrastructure Division in the Regional and Sustainable Development Department of ADB since 2006, and currently in the position of Sr. Climate Change Specialist (Clean Energy). He is responsible for overseeing ADB’s several key initiatives, including Energy for All, Low Carbon Technology Transfer, and Technical Support Facility under the Carbon Market Program. He also spearheads the Energy for All Partnership, which has a target of providing energy access to 100 million people by 2015. Mr. Acharya serves as ADB’s focal point for the Clean Technical Fund and Scaling Up Renewable Energy for Low Income Countries under the Climate Investment Funds. Mr. Acharya, a Nepalese national, has a Master of Arts in Economics, Master of Science in Energy Systems and Management and a Bachelor of Science in Electrical Engineering.

Rohit Khanna
Program Manager
Energy Sector Management Assistance Program

Mr. Khanna is Program Manager of the Energy Sector Management Assistance Program (ESMAP) at the World Bank. In this role, he oversees a portfolio of analytical and advisory activities in the energy sector. Previously, Mr. Khanna worked on the Global Environment Facility and Clean Technology Fund (CTF) at the World Bank. He has country experience in Cambodia, Ghana, Uganda, Mozambique, Thailand, and South Africa, and was part of the team that developed the CTF investment program for Concentrating Solar Power in the Middle East and North Africa. Before joining the Bank in 2000, he was a Program Officer in the UN Environment Program and worked for Save the Children Federation in its Bhutan field office. Mr. Khanna, an Indian national, is a graduate of the University of Delhi and has a Master of Public Administration degree from American University in Washington.
Ms. O’Farrell has over 20 years’ experience in business and project development for governments and the private sector. She has worked in Africa, South Asia, Europe and the Balkans. Her early work at IFC was on privatization projects including cement, chemicals, airlines, food processing, telecoms, hotels, textiles and other areas. In addition, she has worked on strategy, marketing and business development for a number of private sector firms, including as commercial director of a start-up biotech firm. Since rejoining IFC in 2003, she has helped to establish and build C3P’s heath sector PPP business. A signature of her projects is incorporating new structures and approaches to maximize access to the poor and improve the quality of services offered. Ms. O’Farrell studied history and archaeology, with a B.A. and M.B.A. degrees from George Washington University in international marketing and finance.

Ms. Quintrell heads the group responsible for underwriting MIGA’s guarantees and developing the agency’s business in areas such as infrastructure, post-conflict countries, frontier markets, South-South investment, and sub-Saharan Africa. Previously, Ms. Quintrell worked with the Overseas Private Investment Corporation as Vice President for Insurance, Director of Technical Operations, and Regional Manager, and served as Chair of the Investment Insurance Committee with the Berne Union. She also has experience at the Pan American Development Foundation, an NGO in Washington, DC. Ms. Quintrell holds a Bachelor’s degree in political science and Latin American studies from Princeton University, and a Master’s degree in international affairs from the Johns Hopkins School of Advanced International Studies. She was a Fulbright Scholar at the Universidad de los Andes in Bogota, Colombia.

Ms. So is Manager of the Water and Sanitation Program (WSP), a multi-donor partnership administered by the World Bank to support poor people in obtaining affordable, safe, and sustainable access to water and sanitation services. Ms. So has a background in urban service delivery, utilities and corporate restructuring, and public-private partnerships. Immediately prior to joining WSP, Ms. So was the Lead Infrastructure Specialist in the South Asia Regional Infrastructure Department working primarily on Bangladesh and Pakistan on urban water and sanitation sector programs. Prior to joining the Bank, Ms. So was with Monitor Company in Cambridge, Massachusetts, where she advised Fortune 100 level companies on corporate strategy issues in the United States, Canada, Europe, and Japan. She is a Korean national, and holds an MBA and a BA in Economics from Stanford University.

GPOBA Collaboration with the World Bank Group and Other Development Partners

Representatives from the WBG and ODPs discuss how OBA is being mainstreamed into their own operations and future collaboration.
Scaling up: Portfolio and Challenges

Government representatives highlight successful OBA projects that are currently going through the scale-up process and present some of the important challenges; featured projects include: Uganda’s Reproductive Health Voucher Program and Nepal Biogas Support Program.

**Alejandro Jadresic** (Moderator)
Dean, Faculty of Engineering and Sciences
Adolfo Ibañez University, Chile

(bio can be found on page 9)

**Peter Okwero**
Senior Health Specialist, AFR Region
World Bank

(bio can be found on page 12)

**Govind Raj Pokharel**
Executive Director, Alternative Promotion Centre (AEPC)
Nepal

Mr. Pokharel is the Executive Director at the Alternative Energy Promotion Centre (AEPC) in Nepal. In his role, he manages the establishment of various programs/projects under its umbrella and has successfully raised about US$200 million for their implementation. Under his leadership, AEPC has been recognized as a single focal point for promoting renewable energy in Nepal with strong dedicated donors’ community support. Prior to this, he worked as Manager for SNV Netherlands Development Organization. Mr. Pokharel has over 14 years of working experience in the Renewable Energy field and over 20 years of the experience at the academic level. He is Professor at the Industrial and Mechanical Engineering Department, Institute of Engineering, Tribhuvan University, Nepal. He is also the author and co-author of numerous research papers on sustainable energy, climate change, technical aspects of renewable energy technologies, and financing.

**Andrew Maclean**
Private Sector Infrastructure Adviser
DFID, London, UK

(bio can be found on page 10)
**Zoubida Allaoua (Moderator)**

Director, Urban and Disaster Risk Management
World Bank

(Bio found on page 8)

**Pierre Guislain**

Director, Investment Climate Department
World Bank

Mr. Guislain is Director of the Investment Climate Department, in the joint Bank-IFC Financial and Private Sector Development Vice Presidency. He is also General Manager of FIAS, the World Bank Group’s multi-donor investment climate advisory service and IFC’s Business Line Leader for Business Enabling Environment advisory services. Mr. Guislain joined the World Bank Group in 1983, and worked in the West Africa Projects Department, the Legal Department, the Asia Technical Department, and the Private Sector Advisory Services Department, before moving to Brussels to manage a joint program between the World Bank and the European Commission on Private Sector Participation in Infrastructure in the Southern Mediterranean region.

**Ravi Vish**

Director and Chief Economist
Economics and Sustainability Group, MIGA

Mr. Vish is the Director of the Economics and Sustainability Group and Chief Economist at MIGA. Mr. Vish oversees teams responsible for assessing project and country risks, development impact, political risk research, and environmental, social and reputational risks. Mr. Vish has 31 years of experience encompassing private equity, investment banking, project finance, and political risk insurance. He previously held senior positions with the IFC as Chief Financial Officer in Global Financial Markets, Chief Investment Officer/Manager in Global Information Communications and Technologies, and Chief Investment Officer in Asia Financial Markets. Mr. Vish holds an MBA from the Wharton School, a M.S. in Computer Science from the University of Pennsylvania, and an MBA from the Indian Institute of Management. His B. Tech (Mechanical Engineering) is from the Indian Institute of Technology.

**Ms. Yongmei Zhou**

Manager, Global Center for Conflict, Security and Development
World Bank

Ms. Zhou manages the World Bank’s Global Center for Conflict, Security and Development, located in Washington, Nairobi and New York. She is responsible for supporting Bank-wide efforts to operationalize the learning from the World Development Report on Conflict, Security and Development. The center focuses on facilitating strategic dialogue about root causes of conflict and fragility and how development assistance could help countries transition out of fragility, stimulating operational learning of how development progress can be made in conflict affected settings, and contributing to global partnership around issues related to conflict, security and development. Her areas of expertise include public sector reform, decentralization, and local governance reform. She received her PhD Economics from University of California at Berkeley.

**Tuesday**

**October 29**

**3:45 pm**

**Fragile and Conflict-Affected Situations and OBA**

A discussion on the applicability of OBA in fragile and conflict-affected situations, including how to reconstruct a devastated country’s infrastructure network.
**Wolfgang Mostert**
Independent Energy Economist and Consultant
Denmark

Mr. Mostert is an independent energy economist and consultant with over 20 years’ experience in developing policy, regulatory- and finance frameworks for the energy sector. Before establishing his own consulting company in 1993, Mr. Mostert was management consultant at PA Consulting Group Copenhagen office, Senior Economist at the World Bank/ESMAP, Head of Feasibility Studies at the engineering consulting firm Birch & Krogboe in Denmark, energy and science attaché at the Danish Permanent Representation to the EU in Brussels, energy planner at the Ministry of Energy Denmark, UNDP program officer in Bolivia, and research assistant in the Science & Technology Policy Instruments Project. In rural electrification, Mr. Mostert has, inter alia, been deeply involved in developing the design and operating concepts of REA/REF in Uganda, REF in Cambodia and AEPC in Nepal. His report for EUEI-PDF of August 2008 on “Review of Experiences with Rural Electrification Agencies Lessons for Africa” was the first international comparison of decentralized concepts for rural electrification vis-à-vis more conventional “centralized” approaches. Mr. Mostert is a member of the Panel of Experts for GPOBA.

**Jacqueline Barendse**
Managing Director
WASTE, Advisers on Urban Environment and Development
The Netherlands

(bio can be found on page 13)

**Juan Pablo Uribe**
Director General
Fundación Santa Fe de Bogotá, Colombia

(bio can be found on page 15)
WORLD BANK GROUP BUILDINGS AND AUDITORIUMS

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